Beyond Cloud:

Implications for the Industrialization of IT and the 3rd Era of Computing

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Key Takeaways

- 1. Changes in scale drive changes in architecture
- 2. Cloud Computing = IT + Ford + Taylor + Lean Production for the digital era.
- 3. Enables encapsulation, re-composition and global distribution, of economically valuable services
- 4. Sufficiently abstracted services replace work and tasks of existing employees
- 5. A 3rd Era of computing is already emerging with profound challenges and implications

Scale & Architecture

1,000s	Mainframe/Mini
1,000,000s	Servers
1,000,000,000s	PC/Mobile
1,000,000,000	oos IoT
1,000,000,000,000)0,000s ?

Cloud Scale Computing

Cloud computing delivers elastic computing resources - data storage, computation and networking - to users at the time, to the location and in the quantity they wish to consume, with costs based only on the resources used.

- Scalable, automated, efficient production management capabilities for IT service delivery
- Enabled by 'loosely coupled' computing service architecture, separation of responsibilities and management processes
- Born out of the economic needs of early large scale web service providers: Microsoft, Google, Amazon, Yahoo etc.

^{*} http://www.adamalthus.com/blog/2013/03/01/a-short-guide-for-the-perplexed/

Cloud Computing = Industrial IT Production

Software as a Service A *Delivery* Model

Platform as a Service A *Development* Model

Infrastructure as a Service
An Operating Model

Automation

Public

Hybrid

Private

^{*} http://www.adamalthus.com/blog/2013/03/01/a-short-guide-for-the-perplexed/

April 22, 2015, 3:57 PM ET

EMC CEO Says IT in Midst of Biggest Secular Shift in History

Superhot startup Docker raises \$95 million as it prepares to squeeze out the competition

TECHNOLOGY / GLOBAL

VMware Responds to Container Movement with Lightweight Linux OS and Cloud-Native Tools

3 DAYS AGO, BY SUSAN HALL

Google Brings Containers to its Cloud With Hosted Kubernetes

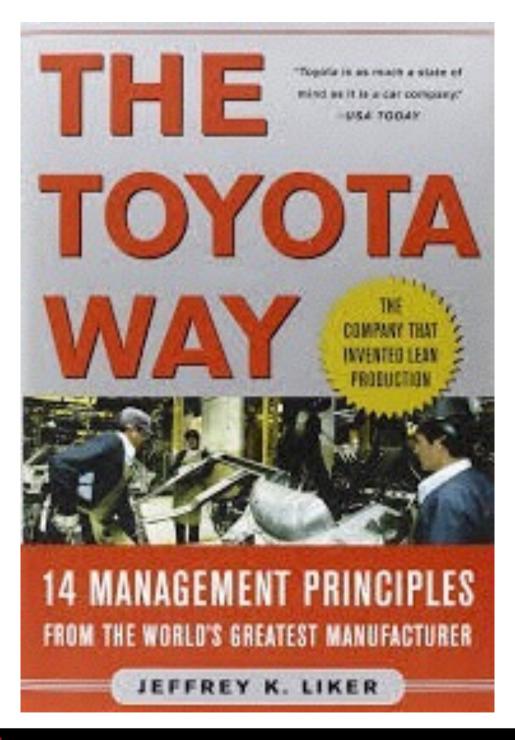
Microsoft reveals Azure Service Fabric, platform behind Cortana and more

Software already battle-hardened, used to run Cortana, Lync, Azure SQL.

Container wars: Microsoft debuts its Windows-based answer to Kubernetes







The Story of Lean Production-Toyota's Secret Weapon in the Global Car Wars That Is Revolutionizing World Industry THE MACHINE THAT CHANGED **-** THE **-**WORLDJAMES P. WOMACK, DANIELT. JONES, and DANIEL ROOS

Why Industrialized IT?

- Firm and sector level productivity has greatly improved as a result of investments in IT, but...
 - Growth in IT investment has lead to an exponential growth in IT system complexity
 - Increasing complexity reduces the efficiency of physical IT and human capital
 - IT function productivity has not improved
 - Explosion in business demands on IT function

Benefits of Industrialized IT

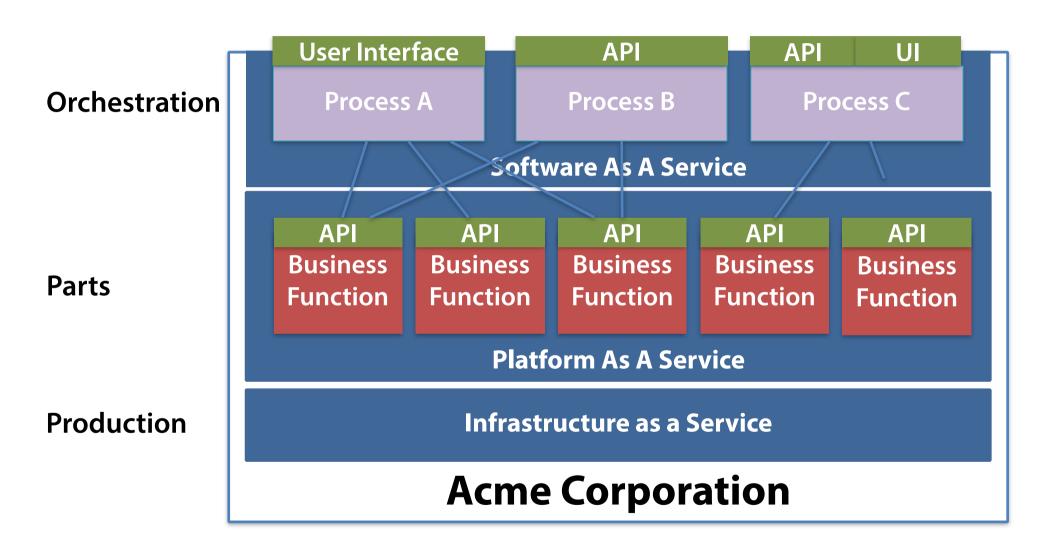
- Efficient utilization of physical IT and human capital
- Accelerated Time-to-Value
- From discreet to continuous production processes
- Decomposition of IT/Service value chains
- Abstraction and encapsulation of services
- High velocity, low cost experimentation
- Rapid innovation and efficiency improvement cycles

Composable

 $\key k \ni m - p \bar{o} z - \partial - b \ni l \$

Of being constructed from parts

The Composable Enterprise*

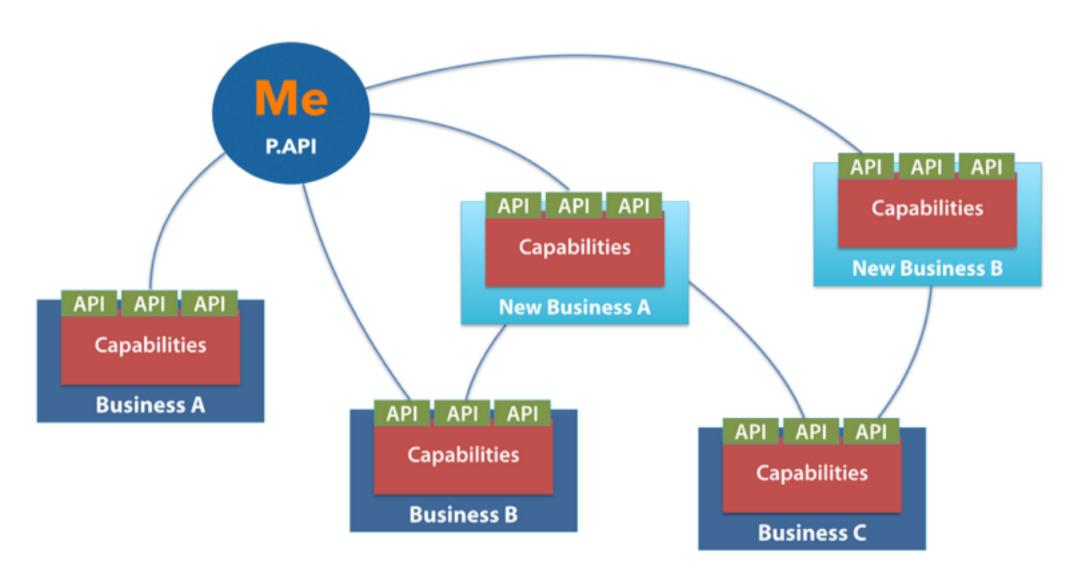


^{*}http://www.adamalthus.com/blog/2013/04/04/the-composable-enterprise/



Enabling The Composable 'Platform' Economy **Capabilities API New Business B Capabilities New Business A** API API **Capabilities** API API **API Business A** Capabilities **Capabilities Business C Business B**

Integrating a Composable Me



The Next Computing Era

1st Era

Tightly coupled

2nd Era

Loosely Coupled

3rd Era

Uncoupled

Metaform*

\'mā-tä-'form\
A platform of platforms

^{*} http://www.adamalthus.com/blog/2015/01/08/the-metaform-the-platform-of-everything/

3rd Era Requirements

- Uncoupled execution everywhere
- Smart contracts
- Trusted Transactions
- Friction-free payments
- Private data
- Efficient data processing for IoT volumes

3rd Era Enabling Technologies

- OpenStack & Azure Fabric Services Infrastructure for Industrial IT
- **Docker + Kubernetes/Mesos** Reducing skills required and time to deliver applications and services at scale
- AWS Lambda & Code Deploy Data/Event driven code execution everywhere
- Apache Storm, Spark, Mahout Industrial strength OSS real-time BigData processing and machine learning
- Blockchain & Ethereum Project Fabric for secure, trusted and anonymous distributed service execution

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